



# LAAT

London Academy For Applied Technology

# Strategic Governance Framework

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# Strategic Framework for Governance Panels

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## London Academy for Applied Technology (LAAT)

### 1. Purpose and Scope

This strategic framework outlines the guiding principles, objectives, and operational approach for governance panels responsible for overseeing the academic and institutional performance of the London Academy for Applied Technology (LAAT), a provider of Higher Education (HE) programmes. It ensures:

- Strategic alignment with LAAT's mission and values
- Compliance with UK higher education regulatory standards (e.g. OfS, QAA, CMA)
- Maintenance of academic integrity and continuous quality improvement

### 2. Governance Objectives

Governance panels shall:

- Provide robust oversight and critical challenge to academic and operational activities
- Promote transparency, accountability, and evidence-informed decision-making
- Monitor academic standards, quality assurance, and student outcomes
- Support innovation, risk mitigation, and performance enhancement

### 3. Panel Structure and Membership

Key Governance Panels Include:

- Student Interest
- Audit and Risk
- Operations and Infrastructure
- People and Culture

Panel Membership May Include:

- Senior academic staff
- External academic or industry advisors
- Student representatives (where applicable)

### 4. Core Responsibilities

Each panel will:

- Approve and monitor policies and procedures within its remit
- Analyse performance data (e.g. student retention, attainment, NSS results)
- Address academic risks and ensure regulatory compliance
- Recommend actions to the Academic Board and/or Board of Governors
- Ensure delivery aligns with partner university expectations

### 5. Strategic Priorities Aligned to LAAT Institutional Goals

Priority Area	Governance Focus
Academic Quality	Assessment practices, moderation, academic integrity, external examiner feedback

Student Success	Progression, completion rates, student support and enhancement activities
Compliance & Risk	Adherence to OfS Conditions, safeguarding, Prevent duty, GDPR, complaints handling
Growth & Portfolio	New course validation, subject diversification, market relevance
Financial Sustainability	Academic planning and efficient resource use aligned with budgets
Equality, Diversity, Inclusion	Inclusive curriculum, access and participation monitoring, student voice integration

## 6. Reporting and Escalation

- Panels will report to the Academic Board or Board of Governors quarterly or as needed
- Urgent risks or decisions will be escalated promptly in writing
- Panel decisions and action points will be formally recorded and tracked via a Governance Action Log

## 7. Meeting Frequency and Review

- Panel meetings will follow a defined calendar (monthly, termly, or quarterly depending on the panel)
- Annual reviews of panel effectiveness and relevance will be conducted
- Membership, ToRs, and strategic alignment will be reviewed annually and revised where necessary

## **8. Integration with Strategic Plan**

- Each panel's activities will be mapped to LAAT's Strategic Plan and Key Performance Indicators (KPIs)
- Panels will inform institutional self-assessment, enhancement strategies, and partner university submissions

## **9. Risk and Assurance**

Panels will:

- Contribute to the college-wide risk register
- Identify and escalate emerging risks
- Propose and monitor implementation of mitigations
- Provide assurance on control effectiveness in their domain

## **10. Capacity Building and Training**

- Panel members will receive ongoing induction and governance training
- External members (e.g. governors) will be briefed on relevant sector developments
- All members will be supported in understanding LAAT's quality and compliance framework

**Approved by:**

Academic Dean, LAAT

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